



January 01, 2021

To Whom It May Concern,

This letter provides certain representations pursuant to the SEC's Rule 15BAL-1(d)(3)(vi)(B) (the "Municipal Advisor Rule") promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), regarding the participation of our independent registered municipal advisor with respect to providing advice regarding the issuance of municipal securities.

The City of McKinney and each of its component units (the McKinney Community Development Corporation, the McKinney Economic Development Corporation, the McKinney Convention and Visitors Bureau, and McKinney Main Street) are represented by Estrada Hinojosa & Company, ("EH"), our independent registered municipal advisor ("IRMA") registered as a municipal advisor pursuant to the Exchange Act. We have retained our IRMA to, among other things, assist us in evaluating recommendations relating to the issuance of municipal securities. We are represented by and will rely on the advice of our IRMA with respect to the evaluation of any and all recommendations you may provide relating to such matters.

Any market participants seeking to use this document for purposes of an exemption must promptly provide written disclosures indicating such to either the City of McKinney or the respective component unit (whichever is applicable), with a copy to our IRMA, stating that the participant is not a municipal advisor and is not subject to the fiduciary duty to municipal entities that the Exchange Act requires for municipal advisors. Additionally, we require that you provide our IRMA a copy of all correspondence that includes advice and that it be delivered to our IRMA prior to, or concurrent with delivery to either the City of McKinney or the respective component unit that is party to the engagement, but no later than the beginning of any meeting with the City of McKinney or the respective component unit.

The individuals, listed below, are the primary professionals on our financial advisory team at our IRMA. These individuals have been employed by our IRMA for two years (or more) prior to the date of this letter. We agree to provide you with notice of any changes to this team going forward:

- Dave Gordon (dgordon@ehmuni.com; 214-658-1670)

Finance Department

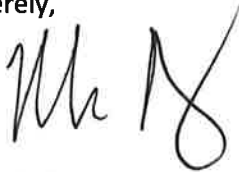
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However, our IRMA shall not be responsible for, or have any liability in connection with, verifying that it is independent (as such independent status is required pursuant to the IRMA exemption, as interpreted from time to time by the SEC).

This letter is for the information of, and may be relied upon by, market participants for the purposes of the Municipal Advisor Rule. This letter may not be relied upon by market participants for any other purpose and may not be used by or relied upon by any other person for any purpose.

Unless we provide you with a representation to the contrary, you may continue to rely on this letter until December 31, 2021. We look forward to working with you. Thank you.

Sincerely,

A handwritten signature in black ink, appearing to read 'Mark Holloway', with a stylized flourish at the end.

Mark Holloway
Chief Financial Officer

Cc: David Gordon, Estrada Hinojosa & Company